



Petersburg Medical Center

103 Fram Street
PO Box 589
Petersburg, AK 99833

Phone: 907-772-4291
Fax: 907-772-3085

BOARD MEETING A g e n d a

DATE: Thursday, March 24th, 2022
TIME: 5:00 p.m.
LOCATION: Borough Assembly Chambers
Zoom: <https://us06web.zoom.us/j/5099147586>

	<u>Lead</u>	<u>Handout</u>
I. CALL TO ORDER	<i>Chair</i>	<i>N/A</i>
II. APPROVAL OF THE AGENDA	<i>Chair</i>	<i>in packet</i>
III. APPROVAL OF BOARD MINUTES – February 24 th , 2022	<i>Chair</i>	<i>in packet</i>
IV. VISITOR COMMENTS	<i>Chair</i>	<i>N/A</i>
V. BOARD MEMBER COMMENTS	<i>Chair</i>	<i>N/A</i>
VI. COMMITTEE REPORTS	<i>Chair</i>	<i>N/A</i>
A. Quality Improvement Committee		
B. Community engagement Committee		
VII. REPORTS		
A. Financial	<i>C. Brandt</i>	<i>addendum at meeting</i>
<i>Action required: Informational only</i>		
VIII. UNFINISHED BUSINESS		
IX. NEW BUSINESS		
A. SEARHC presentation and discussion	<i>Chair</i>	<i>in packet</i>
X. EXECUTIVE SESSION		
XI. NEXT MEETING		
XII. ADJOURNMENT		

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Meeting: Medical Center Board Meeting
Date: February 24, 2022 **Time:** 5:00 p.m.

Board Members Present: Jerod Cook, Kathi Riemer, Cindi Lagoudakis, Marlene Cushing, Heather Conn, Joe Stratman

Board Members Absent: George Doyle

- I. **CALL TO ORDER:** Member Doyle called the meeting to order at 5:01 p.m.
- II. **APPROVAL OF THE AGENDA:** Member Lagoudakis motioned to approve the agenda, seconded by Member Conn.
- III. **APPROVAL OF BOARD MINUTES:** Member Stratman made a motion to approve the minutes from January 27th, 2021 as presented. Motion seconded by Member Riemer. Motion passed unanimously.
- IV. **VISITOR COMMENTS:** None
- V. **BOARD MEMBER COMMENTS:** Member Lagoudakis thanked Home Health staff for allowing her to tour the department and meet some of the staff. She noted the staff are creatively working with the space available. Member Cushing recognized the commitment of the Medical Center staff during the current COVID outbreak.
- VI. **NEW BUSINESS**
No New Business
- VII. **COMMITTEE REPORTS:**
 - A. **Quality Improvement Committee.** No update.
 - B. **Resource Committee.** No update.
 - C. **Joint Conference Committee.** No update.
 - D. **Foundation Committee.** Member Riemer reported a meeting is scheduled 2/25/22.
 - E. **Special committee(s).** No update.

VIII. REPORTS:

A. Imaging. S. Paul was available to answer questions related to her written report (see copy). Member Cushing complimented the turnaround time for a recent imaging study that was available in her patient portal the same day as the study. S. Paul expressed desire for PMC to acquire a new mammography TOMO unit which would provide improved imaging options so a patient would not need to leave community for an enhanced study. Member Cook inquired on cost, informed the cost is estimated to be \$500,000, S. Paul stated these units are often leased and not purchased. The current mammography unit was acquired used from another hospital in SE Alaska in 2015.

B. Laboratory. V. Shimek was available to answer questions related to her written report (see copy). Of note, recent CLIA laboratory credentialing survey was completed with no deficiencies. DEC water microbiology survey with no major findings. Health Fair is scheduled for late April into mid May.

C. Long Term Care. H. Boggs was available to answer questions related to her written report. Member Cook inquired about applications for LTC residents, J. Bryner noted there is ongoing outreach to other communities about PMC LTC bed availability.

D. Patient Financial Services. No Board comments.

E. Infection Prevention and Quality.(s). E. Bacom was available to answer questions related to her written report (see copy). This included upcoming dates for Quality meetings and Member Riemer (CAH Quality), Member Cushing (LTC Quality) and Member Conn (Infection Prevention) will be the board representatives at the meetings.

F. Financial. C. Brandt provided a financial management update.

G. Executive Summary. P. Hofstetter provided highlights from his written report (see copy). Stressed the importance of the March 25, 2022 board meeting with the SEARHC presentation for Question and Answer opportunity for the Board. J. Dormer was present to provide an overview of the Cerner implementation status now that PMC has crossed the 60 day threshold. Member Conn inquired about Commonwell, a platform for exchange of health information between entities.

IX. UNFINISHED BUSINESS

No unfinished business.

X. EXECUTIVE SESSION Member Conn made a motion to enter Executive Session to discuss matters, the immediate knowledge of which would clearly have an adverse effect upon the finances of the hospital. Motion seconded by Member Stratman. Motion passed unanimously. Board entered Executive Session at 6:03 pm. Member Stratman made a motion to come out of Executive Session. Motion seconded by Member Riemer. Motion passed unanimously. Board came out of Executive Session at 6:55 pm.

XI. NEXT MEETING The next regularly scheduled meeting was set for Thursday, March 25th, 2022 at 5:00 p.m. Meeting location to be determined.

XII. ADJOURNMENT Member Lagoudakis made a motion to adjourn. Motion was seconded by Member Conn. Motion passed unanimously. The meeting adjourned at 6:56 p.m.

Respectfully submitted,

Marlene Cushing, Board Secretary

SouthEast Alaska Regional Health Consortium

March 24, 2022

SEARHC Organization

MISSION

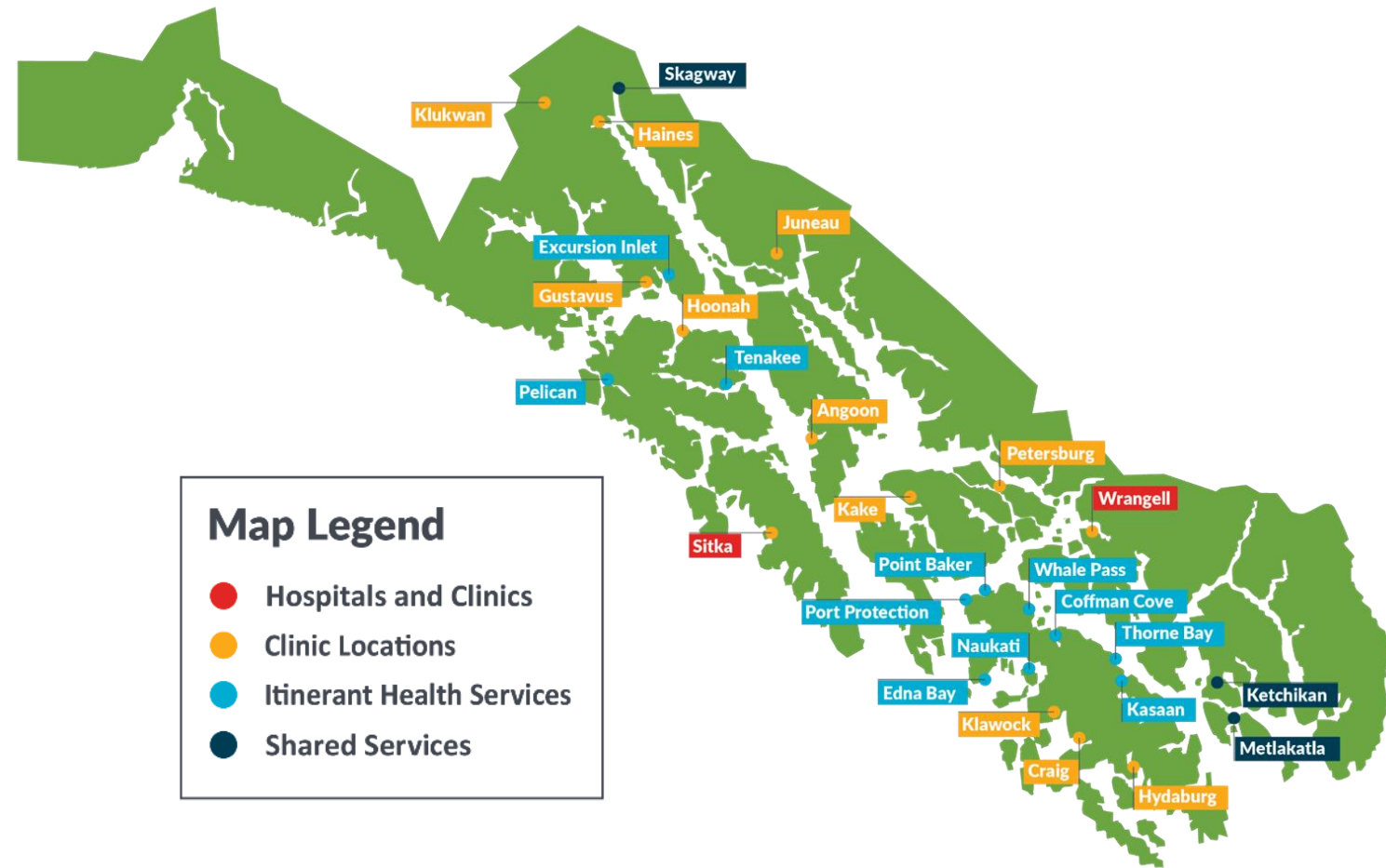
Alaska Native People working in partnership to provide the best healthcare for our communities

VISION

Partnering with our communities to promote a healthy balance of mind, body and spirit

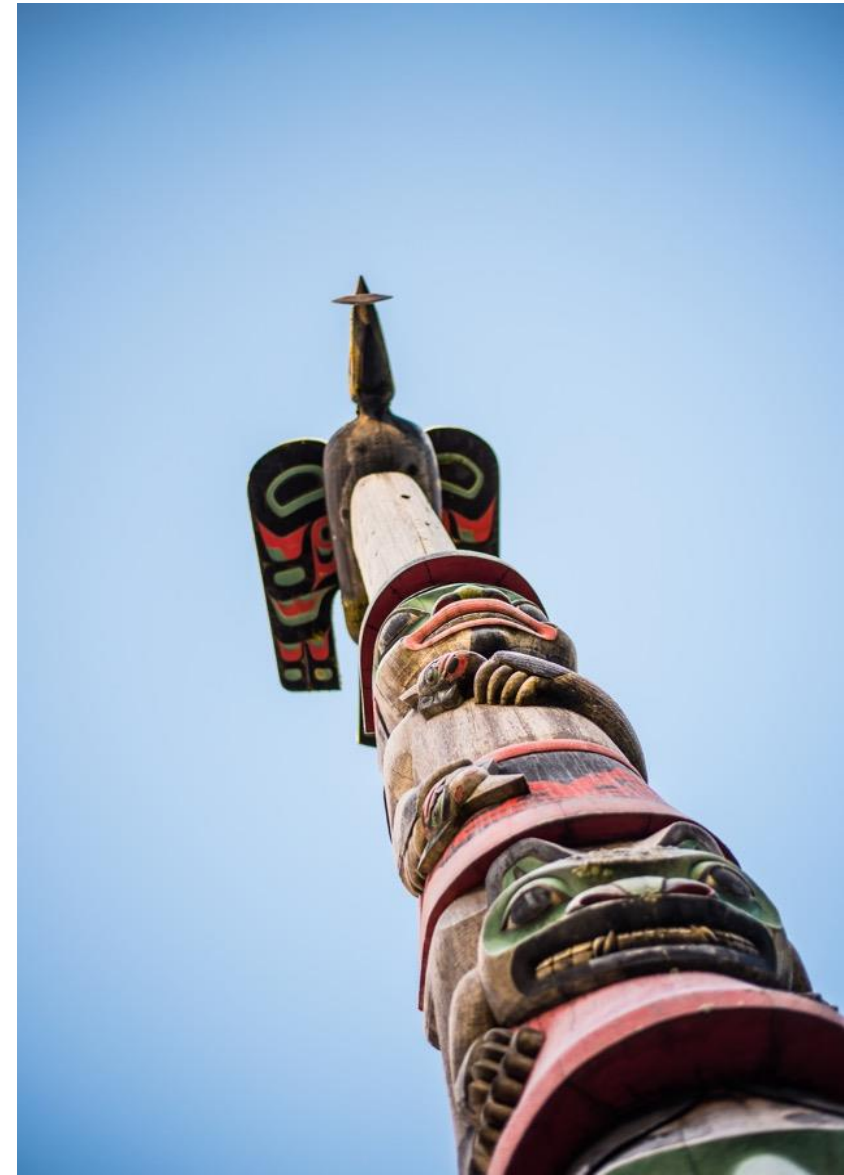
VALUES

- Respect
- Cultural Identity
- Service
- Professionalism
- Compassion



SEARHC History

- In 1975, Congress passed the Indian Self-Determination and Education Assistance Act
- This gave Alaska Native tribes the option of assuming the operation of health services in their communities
- In 1976, SEARHC was one of the first organizations to contract with the Indian Health Service, the federal agency responsible for ensuring that comprehensive public health services are available to American Indian and Alaska Native people
- In 1982, the contract was expanded to include the operations of the Indian Health Service Juneau clinic, now the Ethel Lund Medical Center
- In 1986, SEARHC assumed operation of the hospital in Sitka, now Mt. Edgecumbe Medical Center



About our Board

- SEARHC Board of Directors (Board) serves as the Consortium's chief policy-making body
- The Board comprises 15 individuals who oversee all functions and programs
- Board representatives are elected by the tribal governing body in each participating community
- The Board is guided by the Consortium's values, vision and mission that are inclusive of all people living in the Southeast region



SEARHC Board of Directors



Kimberley Strong
Board Chair
Chilkat Indian Village



Judean Gordon
Vice Chair
Skagway
Traditional Council



Harriet Silva
Treasurer
Angoon
Community Assoc



Lavina Brock
Secretary
Wrangell
Cooperative Assoc



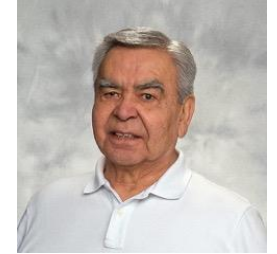
June Durgan
Craig
Tribal Association



Veronica Dalton
Hoonah
Indian Association



Annette Bennett
Petersburg
Indian Association



James Jack, Sr.
Tlingit & Haida
Community Council



Kevin Allen
Douglas
Indian Association



Sidney Edenshaw
Hydaburg
Cooperative Association



Lincoln Bean, Sr.
Village of Kake



Dorothy Smith
Organized
Village of Kasaan



Patty Cottle
Klawock
Cooperative Association



Lawrence Widmark, Sr.
Sitka
Tribe of Alaska



Jan Hill
Chilkat
Indian Association

Executive Leadership Team



Charles Clement
President, Chief Executive Officer



Leatha Mercurieff
*Senior Vice President,
Chief of Operations*



Dan Harris
*Senior Vice President,
Chief Financial Officer*



Michael Douglas
*Senior Vice President,
Chief Legal Officer*



Matthew G. Ione
*Senior Vice President,
Chief Administrative Officer*



Heidi Aylsworth
*Senior Vice President,
Chief Strategy & Business
Development Officer*



Elliot J. Bruhl, MD
*Senior Vice President,
Chief Medical Officer*



Eric Gettis
Vice President, Behavioral Health



Martin Benning
Vice President, Primary Care

Clinical Leadership Team



Cate Buley, MD
*Medical Director of
Primary Care*



David Vastola, MD
*Hospital Administrator &
Medical Director of Mt.
Edgecumbe Medical
Center*



Lynn Prysunka, MD
*Medical Director of
Wrangell Medical
Center*



Matt West, DMD
*Director, Dental
Services*



Mark Walker
*Director, Behavioral
Health*

SEARHC at a Glance

- SEARHC provides healthcare in **27** communities in Southeast Alaska
- SEARHC operates two hospitals:
 - **Mt. Edgecumbe Medical Center**, a 25-bed critical access hospital providing acute care, critical care, obstetrics, surgery, perioperative care, swing beds, rehabilitation and ancillary services.
 - **Wrangell Medical Center**, a critical access hospital with eight acute care/swing beds and 14 long term care beds, rehabilitation and ancillary services
- Employs approximately **140** providers
- **1,400** employees and contractors
- Annual revenue of **\$344 million** and net operating income of **\$113 million** for fiscal year (FY) 2021

Total Clinic Visits – **130,000**
Specialty Clinic Visits – **10,000**
Telehealth Encounters – Medical **6,875**
Telehealth Encounters - Behavioral Health **21,000**
Rehabilitation (PT, OT, Speech) Visits – **24,500**
Optometry Visits – **6,300**
Dental Clinic Visits – **38,000**
Outpatient Behavioral Health Visits – **35,500**
Prescriptions Filled – **270,000**
Lab Tests Performed – **663,000**
Hospital Bed Days – **4,500**
Swing Bed Days – **2,300**
Babies born at Mt. Edgecumbe Hospital – **80**
Surgeries at Mt. Edgecumbe Hospital – **1,650**

Regional Hospitals

Mt. Edgecumbe Medical Center, Sitka

Population: 8,689

458 employees



Wrangell Medical Center

(new facility opened in February 2021)

Population: 2,521

80 employees

Regional Clinics



Ethel Lund Medical Center, Juneau

Population: 32,094

207 employees



Haines Health Center

Population: 2,526

49 employees

Alicia Roberts Medical Center, Klawock

Prince of Wales Population: 5,000

47 employees



Specialty Care & Partnerships

SEARHC Employed Specialists

- Orthopedics
- Ear Nose and Throat
- General Surgery
- Obstetrics and Gynecology
- Interventional Pain
- Audiology

SEARHC Strategic Partnerships

- Swedish Medical Center
- Alaska Native Medical Center
- Seattle Children's Hospital
- Neurology, Rheumatology, Cardiology, ENT, Dermatology, Podiatry, Urology, Sleep, Hepatology, Ophthalmology, Orthopedics
- Pediatric Endocrinology, Pediatric Neurology, Pediatric Cardiology



SEARHC Strategic Plan

SEARHC Strategic Plan 2022-2024

Employer and Provider of Choice

SEARHC will attract and retain the best employees and providers. SEARHC believes that a strong and engaged workforce will better enable the organization to deliver consistent, high-quality care and service to its communities.

- Goal 1** - Employer of Choice
- Goal 2** - Provider of Choice
- Goal 3** - SEARHC Awareness

Seamless Healthcare Delivery

SEARHC will partner with its providers, communities and other organizations in enhancing the system of care for our patients to best support positive health outcomes.

- Goal 1** - Continue to Expand Specialty Services at SEARHC
- Goal 2** - Complete Primary Care Redesign
- Goal 3** - Complete Behavioral Health Redesign
- Goal 4** - Identify ways to continue to utilize technology to enhance our care delivery model and patient experience

Intentional and Strategic Growth

SEARHC will thoughtfully evaluate and plan for new growth opportunities, ensuring strategic alignment.

- Goal 1** - Juneau Expansion
- Goal 2** - Complete Construction of New Hospital in Sitka
- Goal 3** - Continue to Build on Current Strategic Partnerships
- Goal 4** - Evaluate Other Strategic Growth Opportunities

Why SEARHC?

Benefits of an Affiliation with SEARHC:

Expedited path to a new hospital in Petersburg

Access to coordinated and advanced specialty care close to home

Economy of scale for shared services

- Practice Management
- Financial Operations
- Regulatory Oversight/Compliance
- Performance Improvement
- Human Resources
- Recruitment Assistance
- Information Technology
- Marketing
- Strategic Planning
- Business Development
- Grant Support
- Revenue Cycle
- Accounting
- Procurement and Supply Chain
- Facilities Oversight
- Biomedical Support



Past SEARHC Mergers and Affiliations

- Haines Medical Center
- Sitka Medical Center
- Lynn Canal Counseling
- Alaska Islands Community Services – Wrangell, Gustavus, Front Street Clinic
- Wrangell Medical Center
- Sitka Community Hospital
- Petersburg Mental Health
- Dental Clinic in Petersburg





 **SEARHC**
healthy is **here.**